



Callaway Golf Lowers Guidance for 2004; Conference Call Scheduled to Discuss Business Trends

CARLSBAD, Calif.--(BUSINESS WIRE)--June 15, 2004--Callaway Golf Company (NYSE:ELY) today announced that it is reducing its revenue and earnings guidance in light of weakening sales trends. Key factors causing the lowered expectations include the underperformance at retail of its titanium driver models, a continuing decline in business in Japan, and revised expectations for a bigger than expected loss from its Top-Flite operations. These negatives are not expected to be offset by better than forecasted results in other parts of the business.

The Company reported that strong first quarter Callaway Golf wood sales (up 32% from the previous year) had not been followed by the expected rate of sell-through at retail by its titanium driver models, particularly its moderately priced Big Bertha titanium drivers. These products had constituted a sizable portion of the Company's expected volume in woods for the year. The Company has observed recently a slowing of retail sales for these products, resulting in a reduction in re-orders. As a result, second quarter wholesale sales are lagging behind expectations, and sales forecasts for the remainder of the year have been reduced. Moreover, the change in overall product mix and the need for competitive sales programs to match those being offered by other manufacturers are expected to cause a significant drop in gross profits for the business as a whole.

"As we said at the end of the first quarter, and as is the case every year, a key to our success is the rate of sell-through in the second quarter and the resulting re-orders," said Ron Drapeau, Chairman and CEO. "Unfortunately, retail sales of our titanium drivers in the second quarter of 2004 have been negatively affected by two factors. First, this segment of the market continues to see retail pricing weaken as it is plagued by heavily discounted and closeout competitor products that have not moved through the channels. Recently introduced competitor product that was selling for about \$399 only months ago is advertised today at \$199 or even lower. This price compression has reduced the amount of titanium driver business being transacted at retail prices above \$300, negatively impacting sales of our Great Big Bertha II models. It has also placed a lot of closeout or markdown product, including recently introduced premium brand name titanium product, into the marketplace at lower price points where it competes with our Big Bertha drivers. Second, there appears to be a preference among consumers in this product segment for super-oversized drivers approaching the USGA head size limit of 460cc's. Our Big Bertha and Great Big Bertha II drivers have smaller head sizes (360 and 380 cc's, respectively) and are coming under pressure in the marketplace. At this point, they have not developed the expected traction in this competitive set. We are concerned about the current environment and expect a significant shortfall in sales and earnings as a result."

"To address these issues," Mr. Drapeau continued, "we have already gone to the market with some reduced pricing and aggressive sales programs, including programs directed at stimulating sell-through at retail. We hope to see some benefits from these actions in the third quarter, but will continue to monitor sell-through and take additional actions later in the year, if necessary. At the same time, we are undertaking certain actions in our business that will improve our product design, development and supply process to make it more responsive and efficient, and otherwise take significant costs out of the organization. Some of these actions are expected to result in charges this year, but those charges will be offset, at least in significant part, with savings in the last part of this year and for the full year beginning January 1, 2005."

The Company further announced that its business in Japan had continued to decline from disappointing first quarter results. Moreover, the Company reported that its business in all foreign markets is being adversely impacted both by local economic issues and currency fluctuations that in turn impact pricing. Currently, sales in Japan are expected to

be as much as 20 to 25% below 2003 levels. "Japan continues to be a struggle for us," reported Mr. Drapeau. "We are evaluating product and operational changes, and will advise shareholders of a timetable for improving this business over the next several months."

At Top-Flite Golf Company, the new management team which took over following the acquisition of this business from bankruptcy in September of 2003 is continuing with its restructuring of the business. In addition to changes in sales and operations that were announced previously, management intends to rationalize the current product line to eliminate products and/or models that do not deliver appropriate returns. This action will cause a reduction in expected revenues for the year, resulting in losses for the full year roughly in line with the losses reported for the partial year (3.5 months) of operations in 2003. On a broader perspective, cost savings achieved by moving the bulk of the manufacturing operations for Callaway Golf branded golf balls to Top-Flite are expected to result in the elimination of all losses from that business and the generation of an annual profit from that business for the first time since launch in 2000. This contribution to Callaway Golf's ball business is expected to be at least \$0.26 per fully diluted share, more than offsetting the losses in the Top-Flite stand-alone business and making the acquisition as a whole accretive in its first year.

As noted above, integration efforts at Top-Flite are continuing. The consolidation of operations in Australia is complete, and consolidation in Canada and Europe is expected to be completed by year-end. This integration of overseas operations is expected to generate about \$5 million in annual savings beginning in 2005, while also improving service and support in these regions. Changes implemented at Top-Flite's headquarters have improved manufacturing costs and reduced overhead, with expected additional annual savings of about \$4 million beginning in 2005.

"Top-Flite is a strong brand anchored by good, low cost manufacturing operations," said Mr. Drapeau. "Unfortunately, it has been operated in recent years to service crushing debt payments rather than to build a sustainable business model with adequate returns. We are making the necessary changes to the business and the product line this year so Top-Flite can again assume its historical role as a leading golf brand. In the meantime, we are seeing immediate rewards in our Callaway Golf ball business from the integration of manufacturing operations."

Balancing the negative news somewhat, the Company expects to report that sales of its flagship ERC Fusion drivers and fairway woods will have exceeded expectations in the second quarter and for the first half of the year, and it expects to maintain its market-leading position in the U.S. in irons and putters. In addition, the Company expects to report that its Callaway Golf ball business will again report a profitable quarter, with sales strongly up year-over-year due in part to consumer demand for the new HX Tour golf ball. However, these gains are not expected to offset fully the downsides now forecasted in the titanium woods business. Cash flow for the year is expected to remain positive, with net cash from operations of more than \$60 million and a cash position at year-end of more than \$55 million, with essentially no debt.

"We remain committed to regaining our leadership position in the woods market," continued Mr. Drapeau. "While there is no doubt that this turn of events is a setback in our timetable for achieving this goal, there is equally no doubt that we intend to focus our resources and skills on defending our position in the market, protecting our brands, and fighting for our share of the business. We have a strong financial foundation that has produced industry-leading profit margins, and can use that foundation to address these challenges and move forward in 2005."

BUSINESS OUTLOOK

In light of SEC Regulations, the Company elects to provide certain forward-looking information in this press release. These statements are based on current information and expectations, and actual results may differ materially. The Company undertakes no obligation to update this information. Earnings estimates are based upon an estimated fully diluted weighted average shares outstanding of 68.5 million. See further disclaimer below.

The Company currently expects second quarter net sales to be in a range between \$290 and \$295 million, with fully diluted earnings per share to be in a range between \$0.10 and \$0.14, including integration charges of approximately \$0.09 per share. This second quarter estimate includes losses at Top-Flite of about \$0.01 per share. Company gross profits as a percentage of sales, including integration charges, are expected to be in the 42% range (44% range excluding integration charges), reflecting the dilutive effect of lower margin Top-Flite sales and the impact of the new sales programs instituted in the Callaway Golf business.

The Company no longer expects to reach its earlier annual guidance estimates of between \$1.00 and \$1.06 billion in net sales and fully diluted earnings per share between \$0.82 and \$0.97, including integration charges of approximately \$0.33 per share. The Company is therefore revising its annual guidance estimates downward to between \$975 and \$990 million in net sales and between \$0.15 and \$0.25 fully diluted earnings per share, including estimated integration charges of approximately \$0.25 per share. This annual guidance includes expected losses at Top-Flite of between \$0.10 and \$0.14 per share. Company gross profits including integration charges are expected to be in the 41% range (43% range excluding integration charges), again reflecting the impact of Top-Flite sales and the new Callaway Golf sales programs. For additional details concerning the Company's current forecast for the year, please refer to the attachment "Supplemental 2004 Forecast Information" included at the end of this press release.

"The dynamics of our business have changed very suddenly following strong first quarter sales, making it very difficult to make predictions," said Mr. Drapeau. "Whether we hit, exceed or miss these expectations will depend upon a number of factors, including business conditions in general, the competitive actions of other manufacturers, and the success of our programs and efforts. We currently expect to be able to provide further guidance for the remainder of 2004 at the time we announce final second quarter results in July."

"We have built into our 2004 forecast a significant level of expenditures and costs reflecting our intention to compete aggressively in the back half of the year," Mr. Drapeau continued. "The game has changed, and we are adapting and will continue to be a significant force going forward. We have focused on protecting the market from irrational behavior for the past three years. But we will no longer sit on the sideline and allow our share to dissipate. By the time 2005 begins, we will have addressed these pricing and product issues and will be positioned to move forward toward our goal of recapturing our historical leadership position in the woods market segment. In 2005 we will be going after growth in revenue and market share, with expected margins that are better than those currently forecasted for 2004, but less than historical levels due to the dilutive effect of the lower margin Top-Flite business, further growth in our Callaway Golf ball business, and price compression in the premium wood business."

The Company will be holding a conference call at 2:30 p.m. PDT today, which will be hosted by Ron Drapeau, Chairman and CEO, and Brad Holiday, Senior Executive Vice President and Chief Financial Officer. The call will be broadcast live over the Internet and can be accessed at www.callawaygolf.com. To listen to the call, please go to the web site at least 15 minutes before the call to register and for instructions on how to access the broadcast. A replay of the conference call will be available approximately two hours after the conclusion of the conference call, and available through 5:00 p.m. PDT on June 22, 2004. The replay may be accessed through the Internet at www.callawaygolf.com or by telephone by calling (800) 642-1687 for calls originating within the United States or (706) 645-9291 for International calls. The replay pass code is 8170618.

Disclaimer: Statements used in this press release that relate to future plans, events, financial results or performance, including (i) the information set forth in the supplemental 2004 forecast information accompanying this press release, (ii) the statements under the Business Outlook section relating to estimated future sales, earnings, gross profits, Top-Flite losses and estimated integration charges and (iii) statements elsewhere in the press release regarding future product sales, profitability or market share, estimated sales in specifically identified regions, the projected decline in sales, gross profits and earnings, the implementation of and benefits/savings to be derived from the programs and other business initiatives discussed in this release, the estimated completion dates of or savings to be derived from the Top-Flite consolidation and integration, the estimated sales, losses, performance or contribution of the Top-Flite business or the Callaway Golf ball business (including the estimated elimination of losses in that business), and the projected cash flow or cash or debt balances, are forward-looking statements as defined under the Private Securities Litigation Reform Act of 1995.

These statements are based upon current information and expectations. Actual results may differ materially from those anticipated as a result of certain risks and uncertainties, including but not limited to delays, difficulties or unanticipated costs in integrating the Top-Flite Golf and Callaway Golf assets, brands and businesses, the maintenance of good vendor relationships, adverse market and economic conditions, market acceptance of current and future products, adverse weather conditions and seasonality, competitive pressures, fluctuations in foreign currency exchange rates, delays, difficulties or increased costs in the manufacturing of the Company's golf club or ball products, or in the procurement of materials or resources needed to manufacture the Company's golf club or ball products, any rule changes or other actions taken by the USGA or other golf association that could have an adverse impact upon demand for the Company's products, a decrease in participation levels in golf and the effect of terrorist activity or

armed conflict on the economy generally, on the level of demand for the Company's products or on the Company's ability to manage its supply and delivery logistics in such an environment. For additional information concerning these and other risks and uncertainties, see Part I, Item 2 of the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2004, as well as other risks and uncertainties detailed from time to time in the Company's reports on Forms 10-K, 10-Q and 8-K subsequently filed from time to time with the Securities and Exchange Commission. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. The Company undertakes no obligation to republish revised forward-looking statements to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events.

Regulation G: The information contained in this press release (including the accompanying supplemental 2004 forecast information) includes certain financial measures not prepared in accordance with accounting principles generally accepted in the United States ("GAAP"). The non-GAAP financial measures include estimated results for the Callaway Golf and Top-Flite businesses, separately and combined, both excluding integration charges, although such businesses are not reportable business segments. This non-GAAP financial information should not be considered a substitute for any measure derived in accordance with GAAP and may be inconsistent with the manner in which similar measures are derived or used by other companies. Management believes that the presentation of such estimated non-GAAP financial measures, when considered in conjunction with the most directly comparable estimated GAAP financial measures, provides insight into the basis for management's estimated GAAP financial measures. The supplemental information includes a reconciliation of the non-GAAP financial measures to the most directly comparable financial measures prepared in accordance with GAAP.

Callaway Golf Company makes and sells Big Bertha(R) Metal Woods and Irons, including ERC(R) Fusion(R) Drivers and Fairway Woods, Great Big Bertha(R) II Titanium Drivers and Fairway Woods, Great Big Bertha II 415 Titanium Drivers, Big Bertha Titanium Drivers and Big Bertha Stainless Steel Fairway Woods, Hawk Eye(R) VFT(R) Tungsten Injected(TM) Titanium Irons, Big Bertha Stainless Steel Irons, Steelhead X-16(R) and Steelhead X-16 Pro Series Stainless Steel Irons, Game Enjoyment System(TM) (GES(TM)), Callaway Golf Forged+ Wedges and Callaway Golf Forged Wedges, and Callaway Golf Tour Blue(TM) Putters. Callaway Golf Company also makes and sells Odyssey(R) Putters, including White Hot(R), TriHot(R), DFX(R) and Dual Force(R) Putters. Callaway Golf Company makes and sells the Callaway Golf(R) HX(R) Tour balls, HX Blue and HX Red balls, Big Bertha(TM) Blue and Big Bertha Red balls, and the Warbird(TM) balls. Callaway Golf also owns and operates The Top-Flite Golf Company, a wholly owned subsidiary that includes the Top-Flite(R), Strata(R) and Ben Hogan(R) brands. For more information about Callaway Golf Company, please visit our websites at www.callawaygolf.com, www.topflite.com and www.odysseygolf.com.

Callaway Golf Company
Supplemental 2004 Forecast Information
(in millions, except per share data)
(Unaudited)

	Callaway Golf	Top-Flite	On-Going Operations	Integration	Total(a)
Net Sales	\$772.5	\$210.0	\$982.5	\$0.0	\$975-\$990
Gross Profit	348.8	71.5	420.3	(15.2)	405.1
% of Sales	45%	34%	43%	N/A	41%
Operating Expenses	281.6	85.2	366.8	12.9	379.7
Income From Operations	67.2	(13.7)	53.5	(28.1)	25.4
Other Income (Expense), Net	(2.4)	-	(2.4)	-	(2.4)
Income Before Income Taxes	64.8	(13.7)	51.1	(28.1)	23.0

Net Income	\$39.4	(\$8.3)	\$31.0	(\$17.1)	\$14.0
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Diluted Earnings Per Share	\$0.57	(\$0.12)	\$0.45	(\$0.25)	\$0.15-\$0.25
Weighted Avg Shares Outstanding	68.5	68.5	68.5	68.5	68.5

(a) The Company's estimated results are based upon an estimated range for each line item shown in this chart. For purposes of illustration only, however, the Company has provided what is generally the mid-point of the estimated ranges, except with respect to Total Net Sales and Total Diluted Earnings Per Share. The Company's actual results for a line item may differ from the mid-point and still be within the Company's estimated range.

ESTIMATES ARE BASED UPON CURRENT INFORMATION AND EXPECTATIONS; ACTUAL RESULTS COULD DIFFER MATERIALLY FROM THESE ESTIMATES AS A RESULT OF CERTAIN RISKS AND UNCERTAINTIES AS DESCRIBED IN THE ACCOMPANYING PRESS RELEASE AND DISCLAIMER.

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SOURCE: Callaway Golf Company